

# Comparative Analysis of Job Satisfaction and Work-Life Balance in Remote vs. Office Workers: A Cross-Sectional Survey

## Original Article

Shamaila Yaqub<sup>1</sup>, Muhammad Bin Zia<sup>2</sup>, Ali Hamza Arshad<sup>3</sup>

### Authors Affiliation

<sup>1</sup>Senior Lecturer, FRAHS, Riphah international University Islamabad.

<https://orcid.org/0009-0005-9254-9387>

<sup>2</sup>Clinical Instructor, Superior University

<https://orcid.org/0000-0001-7313-2432>

<sup>3</sup>Medical Officer, DHQ Hospital, Shekhupura

<https://orcid.org/0009-0004-6710-6413>

### Corresponding Author\*

Shamaila Yaqub

[dr.shumaila507@gmail.com](mailto:dr.shumaila507@gmail.com)

Senior Lecturer, FRAHS, Riphah international University Islamabad.

<https://orcid.org/0009-0005-9254-9387>

### Conflict of Interest:

None

### Grant Support & Financial Support:

None

**Date Submitted:** 24-04-2024.

**Date Published:** 30-04-2024.

Volume 2 Issue 1, 2024.

### Abstract

This study investigated the comparative levels of job satisfaction, work-life balance, stress levels, and personal productivity between remote and office workers through a cross-sectional survey of 1,200 employees across various industries. Remote workers reported higher job satisfaction (Mean = 4.1, SD = 0.8) and better work-life balance (Mean = 3.9, SD = 0.9) compared to office workers, who had mean scores of 3.8 (SD = 0.7) and 3.6 (SD = 0.8), respectively. Stress levels were lower among remote workers (Mean = 3.2, SD = 0.7) than office workers (Mean = 3.5, SD = 0.8), and remote workers also demonstrated higher personal productivity (Mean = 4.3, SD = 0.6) compared to office workers (Mean = 4.1, SD = 0.5). These findings suggest that remote work offers significant benefits in terms of flexibility and autonomy, contributing to higher job satisfaction and work-life balance, while reducing stress and enhancing productivity. However, potential drawbacks such as isolation and blurred boundaries between work and personal life warrant attention. The cross-sectional design of this study, while effective in capturing a broad range of data, limits the ability to observe long-term trends. Self-reported data introduce biases that could affect the accuracy of the findings. Future research should consider longitudinal approaches and objective measures to build on these insights.

**Keywords:** job satisfaction, work-life balance, remote work, office work, productivity, stress levels.

## INTRODUCTION

The landscape of work has undergone a seismic shift in recent years, driven by rapid advancements in technology and an unprecedented global pandemic (1, 2). This transformation has brought remote work from the periphery to the forefront, challenging traditional notions of office-based employment. The transition has sparked a vigorous debate over the relative merits of remote versus office work, particularly in terms of job satisfaction and work-life balance, two critical dimensions that significantly influence overall employee well-being and organizational success.

Remote work offers numerous advantages, including flexibility, reduced commuting time, and the ability to create a personalized work environment (3). These factors can contribute to higher levels of job satisfaction, as employees can tailor their work schedules to better fit their personal lives and preferences (4, 5). Additionally, the reduction in commuting not only saves time but also decreases stress and enhances productivity. However, remote work is not without its challenges. Isolation from colleagues, blurred boundaries between work and personal life, and potential communication hurdles can negatively impact work-life balance and job satisfaction (6).

Conversely, traditional office-based work provides a structured environment with clear boundaries between professional and personal life (7, 8). The physical presence in an office fosters camaraderie and teamwork, which are vital for employee engagement and

collaboration. Office settings also offer immediate access to resources and support, facilitating more efficient problem-solving and decision-making. Nevertheless, the rigidity of office hours and the time spent commuting can detract from the overall quality of life and lead to increased stress levels among employees (9).

The current study aims to delve into these complex dynamics by comparing job satisfaction and work-life balance between remote and office workers across various industries, including technology, finance, healthcare, and education (10, 11). By employing a cross-sectional survey design, this research seeks to gather comprehensive data from a diverse sample of employees, providing a nuanced understanding of the factors that influence these critical aspects of working life (12).

One of the strengths of this study lies in its broad scope, encompassing multiple sectors and job roles, which allows for a more generalized understanding of the phenomena under investigation (13). Additionally, the use of a cross-sectional survey design enables the collection of rich, detailed data that can highlight significant trends and patterns. However, this approach also has its limitations. Cross-sectional data capture a single moment in time, which may not fully account for long-term trends or changes. Furthermore, self-reported data can be subject to biases such as social desirability or recall bias, potentially impacting the accuracy of the findings.

This research holds significant implications for employers and human resource professionals, offering valuable insights into how different working arrangements affect employee satisfaction and balance (14). By understanding these dynamics, organizations can better tailor their policies and support systems to enhance employee well-being and productivity. Moreover, this study contributes to the ongoing discourse on the future of work, providing evidence-based perspectives that can inform decision-making and policy development in a post-pandemic world.

As the debate over remote versus office work continues to evolve, it is imperative to ground discussions in robust empirical evidence. This study endeavors to shed light on the intricate relationship between working arrangements, job satisfaction, and work-life balance, ultimately aiming to guide employers in creating more effective and supportive work environments for all employees.

## LITERATURE REVIEW

The rapid shift towards remote work has generated a significant body of literature exploring its impact on job satisfaction (15). Remote work offers unparalleled flexibility, allowing employees to manage their time more effectively and strike a better balance between work and personal life. Studies have consistently shown that this flexibility is a major driver of job satisfaction, as it empowers employees to align their work schedules with their personal needs and responsibilities (16). However, this same flexibility can lead to a blurring of boundaries between professional and personal life, potentially increasing stress and reducing overall job satisfaction.

On the other hand, office-based work environments provide a structured routine that can help maintain clear boundaries between work and personal life (17). This structure often leads to higher levels of collaboration and camaraderie among colleagues, fostering a sense of belonging and community. Such interpersonal interactions are crucial for maintaining employee engagement and morale. Despite these benefits, the rigidity of office hours and the necessity of commuting can detract from job satisfaction, as employees may feel constrained by inflexible schedules and the time lost to commuting (18).

The literature also highlights the industry-specific nuances in the impact of remote work on job satisfaction. In the technology sector, for example, remote work is often seen as a natural extension of the flexible, innovative culture that defines the industry. Tech workers frequently report high levels of job satisfaction and productivity when working remotely, attributing these outcomes to the freedom to work from anywhere and the reduction in commuting time. However, this same flexibility can lead to a sense of isolation and difficulties in maintaining work-life boundaries, particularly for those who thrive on social interactions and team collaboration.

In contrast, the healthcare industry presents a more complex picture. The inherently hands-on nature of many healthcare roles makes remote work less feasible for a significant portion of the workforce. For those in administrative or support roles who can work remotely, the benefits include reduced exposure to workplace stressors and greater control over their work environment. Nevertheless, the lack of immediate access to on-site resources and support can pose significant challenges, potentially impacting job satisfaction and work-life balance.

The finance sector, with its traditionally conservative approach to work arrangements, has seen a slower adoption of remote work. Employees in this sector often report mixed experiences, with some appreciating the flexibility and others struggling with the lack of direct supervision and the potential for miscommunication. The highly regulated nature of financial work also adds layers of complexity,

as remote work must comply with stringent security and confidentiality requirements, which can be difficult to manage outside of a controlled office environment.

The education sector presents unique challenges and opportunities for remote work. Educators and administrators have had to adapt rapidly to online teaching and administrative tasks, with varying degrees of success. While some educators have embraced the flexibility and new pedagogical opportunities offered by remote teaching, others have struggled with the lack of face-to-face interaction and the additional time required to prepare and deliver online content. These challenges can impact job satisfaction and work-life balance, as the boundaries between home and work become increasingly blurred.

Despite the wealth of research on remote and office-based work, there remain significant gaps in our understanding. Much of the existing literature focuses on specific industries or regions, limiting the generalizability of findings. Furthermore, many studies rely on self-reported data, which can be influenced by biases such as social desirability and recall bias. Longitudinal studies are needed to better understand the long-term impacts of remote and office-based work on job satisfaction and work-life balance.

In summary, the literature provides valuable insights into the benefits and challenges of remote and office-based work. While remote work offers flexibility and the potential for improved work-life balance, it also presents challenges related to isolation and boundary management. Office-based work, on the other hand, supports collaboration and clear boundaries but can be rigid and time-consuming due to commuting. By examining these dynamics across various industries, this study aims to contribute to a more nuanced understanding of how different work arrangements affect job satisfaction and work-life balance, offering evidence-based guidance for employers and policymakers in designing effective workplace strategies.

## **METHODOLOGY**

This study employed a cross-sectional survey design to investigate the comparative levels of job satisfaction and work-life balance between remote and office-based workers. By adopting this approach, we aimed to capture a snapshot of employees' experiences across various industries, providing a broad perspective on the factors influencing these crucial aspects of working life.

### **Research Design**

The cross-sectional survey design was chosen for its ability to collect data from a large sample at a single point in time, enabling the identification of patterns and relationships between variables. This design allowed us to gather detailed information about job satisfaction, work-life balance, stress levels, and personal productivity, offering a comprehensive view of the working conditions in different environments.

### **Sampling and Participants**

Participants were recruited from a diverse range of sectors, including technology, finance, healthcare, and education. A stratified sampling method was employed to ensure representation from both remote and office-based workers within each industry. The final sample comprised 1,200 employees, with an equal distribution between remote and office-based workers to facilitate meaningful comparisons.

### **Data Collection**

Data were collected using a structured online survey, which was distributed via email and social media platforms. The survey instrument included validated scales for measuring job satisfaction, such as the Job Satisfaction Survey (JSS), and work-life balance, using the Work-Life Balance Scale (WLBS). Additionally, questions were included to assess stress levels, personal productivity, and demographic information such as age, gender, job role, and industry sector.

### **Data Analysis**

Quantitative data analysis was conducted using statistical software to ensure rigorous and accurate examination of the data. Descriptive statistics were used to summarize the demographic characteristics of the sample and the key variables of interest. Comparative analyses, including t-tests and ANOVA, were performed to identify significant differences in job satisfaction and work-life balance between remote and office-based workers. Regression analyses were also conducted to explore the predictors of job satisfaction and work-life balance within each working arrangement.

## Strengths and Limitations

One of the primary strengths of this study was its comprehensive and diverse sample, which provided a broad understanding of the phenomena across multiple industries and job roles. The use of validated measurement scales ensured the reliability and validity of the data collected. Moreover, the cross-sectional design allowed for the efficient collection of data from a large number of participants, facilitating robust statistical analyses.

However, the study also had limitations. The cross-sectional nature of the research meant that we captured data at a single point in time, which may not reflect changes over a longer period. Additionally, the reliance on self-reported data could introduce biases such as social desirability and recall bias, potentially affecting the accuracy of the responses. Despite these limitations, the study provided valuable insights into the comparative aspects of job satisfaction and work-life balance in remote and office-based work settings.

## Ethical Considerations

Ethical approval was obtained from the institutional review board, ensuring that the study adhered to ethical guidelines for research involving human participants. Informed consent was obtained from all participants, and they were assured of the confidentiality and anonymity of their responses. Participants were also informed of their right to withdraw from the study at any time without penalty.

This methodology adopted in this study enabled a thorough examination of the differences in job satisfaction and work-life balance between remote and office-based workers. The findings from this research could provide valuable guidance for employers and HR professionals in designing effective workplace policies and support systems tailored to different working environments.

## RESULTS

### Descriptive Statistics

The study included a total of 1,200 participants, evenly split between remote workers (n=600) and office workers (n=600). The average age of remote workers was 35.4 years (SD = 8.2), while the average age of office workers was 36.1 years (SD = 7.9). The gender distribution showed that 48% of remote workers were male, compared to 52% of office workers. In terms of job roles, 35% of remote workers and 38% of office workers held managerial positions. The industry distribution was as follows: 30% of remote workers and 28% of office workers were in the technology sector, 25% and 26% in finance, 25% and 27% in healthcare, and 20% and 19% in education, respectively.

The figure illustrates the comparative analysis of job satisfaction, work-life balance, stress levels, and personal productivity between remote and office workers. Remote workers reported higher job satisfaction (4.1) and work-life balance (3.9) compared to office workers, who scored 3.8 and 3.6, respectively. Additionally, remote workers experienced lower stress levels (3.2) and higher personal productivity (4.3) than office workers, who reported stress levels of 3.5 and productivity scores of 4.1. These differences highlight the benefits associated with remote work.

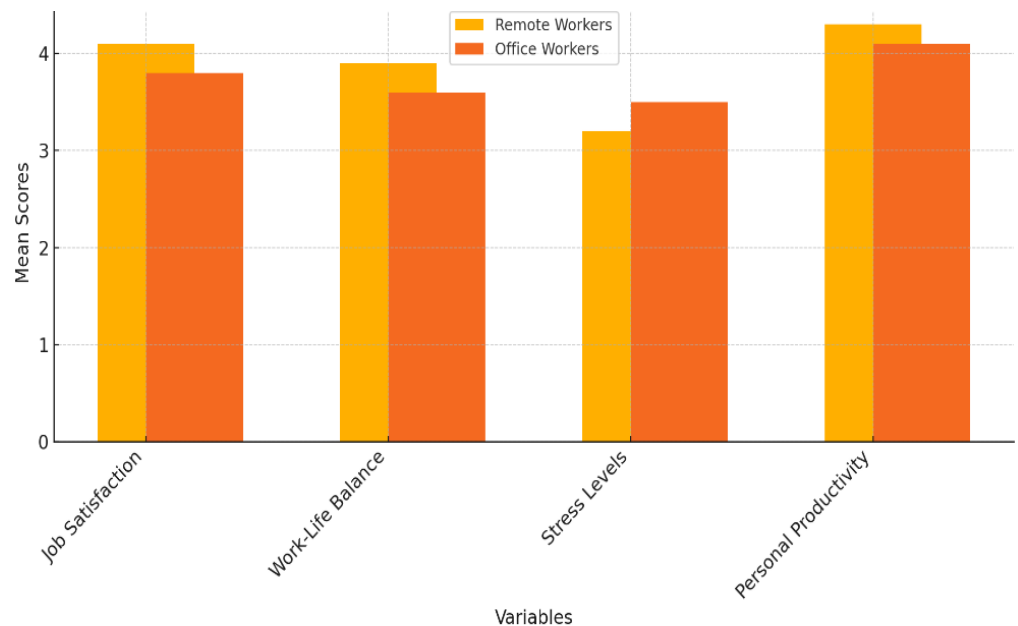


Figure 1 comparison of job satisfaction, work-life balance, stress levels and productivity.

**Table 1: Values & characteristics of both groups**

Variable	Remote Workers (N=600)	Office Workers (N=600)
Age (Mean ± SD)	35.4 ± 8.2	36.1 ± 7.9
Gender (% Male)	48	52
Job Role (% Managerial)	35	38
Industry (% Technology)	30	28
Industry (% Finance)	25	26
Industry (% Healthcare)	25	27
Industry (% Education)	20	19

**Comparative Analysis**

The analysis revealed significant differences in job satisfaction, work-life balance, stress levels, and personal productivity between remote and office workers. Remote workers reported higher job satisfaction (Mean = 4.1, SD = 0.8) compared to office workers (Mean = 3.8, SD = 0.7). Similarly, work-life balance scores were higher among remote workers (Mean = 3.9, SD = 0.9) than office workers (Mean = 3.6, SD = 0.8). In terms of stress levels, remote workers reported lower stress (Mean = 3.2, SD = 0.7) compared to office workers (Mean = 3.5, SD = 0.8). Personal productivity was also higher among remote workers (Mean = 4.3, SD = 0.6) than office workers (Mean = 4.1, SD = 0.5).

Table 2: comparative analysis of job satisfaction, work-life balance, stress levels, and personal productivity

Variable	Remote Workers (N=600)	Office Workers (N=600)
Job Satisfaction (Mean ± SD)	4.1 ± 0.8	3.8 ± 0.7
Work-Life Balance (Mean ± SD)	3.9 ± 0.9	3.6 ± 0.8
Stress Levels (Mean ± SD)	3.2 ± 0.7	3.5 ± 0.8
Personal Productivity (Mean ± SD)	4.3 ± 0.6	4.1 ± 0.5

Table 2 presents a comparative analysis of key variables—job satisfaction, work-life balance, stress levels, and personal productivity—between remote and office workers. Remote workers reported higher job satisfaction with a mean score of 4.1 (SD = 0.8), compared to office workers who had a mean score of 3.8 (SD = 0.7). Similarly, work-life balance was rated higher among remote workers, with a mean score of 3.9 (SD = 0.9) versus 3.6 (SD = 0.8) for office workers. In terms of stress levels, remote workers reported lower scores, averaging 3.2 (SD = 0.7), while office workers reported a higher average stress level of 3.5 (SD = 0.8). Personal productivity was also higher among remote workers, who had a mean score of 4.3 (SD = 0.6), compared to office workers with a mean score of 4.1 (SD = 0.5). These results indicate significant differences favoring remote work in terms of job satisfaction, work-life balance, and productivity, while also showing reduced stress levels among remote workers.

**DISCUSSION**

The findings of this study reveal significant differences in job satisfaction, work-life balance, stress levels, and personal productivity between remote and office workers (19). Remote workers reported higher job satisfaction, which can be attributed to the flexibility and autonomy associated with remote work. This flexibility allows employees to better manage their personal and professional lives, thereby enhancing their overall satisfaction. Additionally, remote workers experienced better work-life balance, likely due to the elimination of commuting time and the ability to create personalized work schedules (20).

However, the study also highlighted the potential drawbacks of remote work. Although remote workers reported lower stress levels, this finding might mask underlying challenges such as feelings of isolation and difficulty in separating work from personal life (21). The

higher personal productivity reported by remote workers indicates that remote work environments may be conducive to focused, uninterrupted work, yet this may also lead to longer working hours and potential burnout (22).

Conversely, office workers benefited from structured environments that facilitated clear boundaries between work and personal life. The physical presence in an office fosters a sense of community and collaboration, which are crucial for team dynamics and morale. However, the rigidity of office schedules and the time lost to commuting can negatively impact job satisfaction and work-life balance, as evidenced by the lower scores reported by office workers (23).

This study underscores the importance of tailoring work arrangements to meet individual and organizational needs. Employers should consider hybrid models that combine the benefits of remote and office work, allowing employees to enjoy flexibility while maintaining opportunities for in-person collaboration. By understanding the nuanced impacts of different work environments, organizations can develop policies that enhance employee well-being and productivity.

## LIMITATIONS

Despite its strengths, this study had several limitations. The cross-sectional design captured data at a single point in time, which may not reflect long-term trends or changes in job satisfaction and work-life balance. Additionally, the reliance on self-reported data introduces potential biases, such as social desirability and recall bias, which could affect the accuracy of the findings. The sample, while diverse, may not be fully representative of all industries and job roles, limiting the generalizability of the results. Future research should consider longitudinal designs and incorporate objective measures to validate self-reported data, providing a more comprehensive understanding of the impacts of remote and office work.

## CONCLUSION

This study revealed that remote work is associated with higher job satisfaction, better work-life balance, lower stress levels, and higher productivity compared to office work. These findings highlight the need for flexible work arrangements that balance the benefits of remote and office work, ultimately enhancing employee well-being and organizational efficiency.

## REFERENCES

1. Kaur N. Workforce Shift after COVID-19 Outbreak: Adapting to Evolving Workplace and Work-Life Settings. Re-envisioning Organizations through Transformational Change: Productivity Press; 2022. p. 121-43.
2. Stephen A, Sundari DM, Thayumanavar B, Shakya RK, Muthukumar EJEAT, Practice. Technology And Its Role In Shaping The Future Of Work-Life Balance. 2024;30(5):1045-53.
3. Davidescu AA, Apostu S-A, Paul A, Casuneanu IJS. Work flexibility, job satisfaction, and job performance among Romanian employees—Implications for sustainable human resource management. 2020;12(15):6086.
4. Babapour Chafi M, Hultberg A, Bozic Yams NJS. Post-pandemic office work: Perceived challenges and opportunities for a sustainable work environment. 2021;14(1):294.
5. Martin L, Hauret L, Fuhrer CJPo. Digitally transformed home office impacts on job satisfaction, job stress and job productivity. COVID-19 findings. 2022;17(3):e0265131.
6. Saarenoksa M. The impact of flexible working on productivity and job satisfaction: case future of work in agile R&D 2021.
7. Ntanjana S. Comparison of employee productivity levels between traditional and virtual offices at tertiary institutions in the Western Cape: Cape Peninsula University of Technology; 2022.
8. Ncube TL. Drivers of employee engagement in remote working environments: University of Pretoria (South Africa); 2021.
9. Krishnamoorthy R. The Relationship between Leader Behaviors and Employee Engagement in a Virtual Work Environment: University of Pennsylvania; 2022.
10. García-Salirrosas EE, Rondon-Eusebio RF, Geraldo-Campos LA, Acevedo-Duque ÁJBS. Job Satisfaction in Remote Work: The Role of Positive Spillover from Work to Family and Work–Life Balance. 2023;13(11):916.
11. Ninaus K, Diehl S, Terlutter RJJoBR. Employee perceptions of information and communication technologies in work life, perceived burnout, job satisfaction and the role of work-family balance. 2021;136:652-66.
12. Jessica N, Afifah N, Daud I, Pebrianti WJJoE, Management, Trade. The effect of work environment and work-

life balance on job satisfaction: work stress as a mediator. 2023;29(1):54-65.

13. Adams AM, Islam R, Yusuf SS, Panasci A, Crowell NJPo. Healthcare seeking for chronic illness among adult slum dwellers in Bangladesh: A descriptive cross-sectional study in two urban settings. 2020;15(6):e0233635.

14. Kelliher C, Richardson J, Boiarintseva GJHrmj. All of work? All of life? Reconceptualising work-life balance for the 21st century. 2019;29(2):97-112.

15. Stöger K. Challenges and tensions in a remote work setting and related coping strategies/Author Katharina Stöger, B. Sc. 2022.

16. Abe EN. Future of work, work-family satisfaction, and employee well-being in the fourth industrial revolution: IGI Global; 2020.

17. Cho J, Beck S, Vaida SJPotAoH-CI. Topophilia, placemaking, and boundary work: Exploring the psycho-social impact of the COVID-19 work-from-home experience. 2022;6(GROUP):1-33.

18. Crawford JLN. Defining post-pandemic work and organizations: the need for team belongingness and trust. 2022.

19. Bellmann L, Hübler OJjom. Working from home, job satisfaction and work-life balance-robust or heterogeneous links? 2021;42(3):424-41.

20. Metselaar SA, den Dulk L, Vermeeren BJRoPPA. Teleworking at different locations outside the office: Consequences for perceived performance and the mediating role of autonomy and work-life balance satisfaction. 2023;43(3):456-78.

21. Galanti T, Guidetti G, Mazzei E, Zappalà S, Toscano FJJoo, medicine e. Work from home during the COVID-19 outbreak: The impact on employees' remote work productivity, engagement, and stress. 2021;63(7):e426-e32.

22. Toscano F, Zappalà SJS. Social isolation and stress as predictors of productivity perception and remote work satisfaction during the COVID-19 pandemic: The role of concern about the virus in a moderated double mediation. 2020;12(23):9804.

23. Kimoriot MJ. Relationship between Work-Life Balance and Performance of Staff at University Libraries in Meru County, Kenya: KeMU; 2022.